

# Partnership to Align Social Care

A National Learning  
& Action Network

---

## Co-Designing a Social Care Delivery System

---

The Partnership to Align Social Care ([Partnership](#)) includes leaders among health plans and systems, community organizations, national associations, philanthropic organizations, advocacy organizations, federal agencies, and other key participants collaborating to co-design a multi-faceted strategy facilitating successful partnerships between health care organizations and networks of community-based organizations (CBOs) delivering social care and social services. These partnerships will create the efficient and sustainable ecosystems needed to provide individuals with holistic, person-centered care. (Member and Liaison Roster follows).

---

## Leading the Way on Aligning Health and Social Care

---

The *Partnership* aims to align with the Centers for Medicare and Medicaid Services (CMS) [Innovation Center Strategy Refresh](#) and aspires to support health and social care delivery system transformation through the evolution of a sustainable, community-centered social care delivery system that enables value-based care. To succeed, this delivery system must have shared governance, sustainable financing, multi-stakeholder accountability, and supportive policy changes at the federal, state, and local levels. This proposed shift will be difficult to achieve unless sustainable models of social care delivery are implemented.

---

## Building Sustainable CBO Network Capacity

---

Beginning in early 2022, *Partnership* members, joined by additional experts and thought leaders, began collaborating to address priority issues that are central to a fully aligned health and social care system, including:

1. Core competencies and an approach for qualifying CBO networks;
2. Encouraging widespread use of existing and proposed billing codes;
3. A streamlined contracting process between health systems, payers, and CBOs;
4. Common IT security and interoperability standards; and
5. Enabling organization and financing strategies for sustainable CBO network infrastructures.

---

## Envisioning the Ideal State

---

The *Partnership* will produce and drive adoption of resources and tools across stakeholders that build the capacity of CBO networks to deliver health-impacting social care, as well as to co-design common standards for effective and sustainable partnerships between CBO networks, health plans, and health systems. Concurrent with the workgroup activities, *Partnership* members and other key experts will produce a written framework that reflects a balanced, common vision for achieving an “ideal state” of health and social care alignment.

- This framework will include:
- Key system attributes relative to experience for individuals in need
- Financing options for system and services

- Workforce needs
- Quality and accountability processes
- Policy and technology enablers

Stages of transformation will be identified to illustrate the pathway to an ideal state of alignment where CBO networks are equal partners to health care entities and all work collaboratively across a community to improve health outcomes.

---

## Membership Roster: Partnership to Align Social Care

---

**\*\* Co-Chairs: Timothy McNeill and June Simmons \*\***

<p><b><u>AgeSpan</u></b> Jennifer Raymond, Chief Strategy Officer</p> <p><b><u>Aetna CVS Health</u></b> Luke Barnhill, Manager of Strategic Planning Joe Swisher, Executive Director of Corporate Care Management</p> <p><b><u>America's Health Insurance Plans</u></b> Michelle Jester, ED, Social Determinants of Health Kate Berry, SVP, Clinical Affairs and Strategic Partnerships</p> <p><b><u>American Academy of Family Physicians</u></b> Karen S. Johnson, VP, Practice Advancement</p> <p><b><u>Camden Coalition of Healthcare Providers</u></b> Mark Humowiecki, Senior Director Kathleen Noonan, CEO</p> <p><b><u>CareSource</u></b> Karin VanZant, VP, National SDOH Strategy</p> <p><b><u>Centene Corporation</u></b> Chris Priest, Vice President, Medicaid Solutions Haleta Belai, Senior Director, SDOH Innovation</p> <p><b><u>Center for Health Care Strategies</u></b> Diana Crumley, Senior Program Officer</p> <p><b><u>CommonSpirit Health</u></b> Ji Im, System Sr. Director, Community and Population Health</p> <p><b><u>Detroit Area Agency on Aging</u></b> Ronald Taylor, President &amp; CEO</p> <p><b><u>Elevance Health</u></b> Shantanu Agrawal, MD, Chief Health Officer Merrill Friedman, RVP, Inclusive Policy &amp; Advocacy Pamme Lyons-Taylor, VP/Chief Health Officer Chris Swigon, Director of Strategic Affairs Lisa Watkins, Health Policy Director</p> <p><b><u>Epiphany LLC</u></b> Matt Longjohn, MD, CEO</p> <p><b><u>Humana</u></b> Andrew Renda, MD, VP, Bold Goal and Population Health Strategy Will Shrank, MD, Chief Medical Officer Abbie Gilbert, Associate Director, Population Health</p> <p><b><u>Independent Consultants</u></b> Kyle Allen, DO Timothy McNeill, Freedmen's Health**</p>	<p><b><u>Independent Living Research Utilization</u></b> Richard Petty, Co-Director</p> <p><b><u>Kaiser Permanente</u></b> Sherry Novick, Managing Director, Community Benefit Programs</p> <p><b><u>Lutheran Services in America</u></b> Alesia Frerichs, VP Member Engagement</p> <p><b><u>Mid-America Regional Council</u></b> James Stowe, Director, Aging and Adult Services</p> <p><b><u>Ohio Association of AAAs</u></b> Larke Recchie, Chief Executive Officer</p> <p><b><u>Partners in Care Foundation</u></b> June Simmons, CEO** Ester Sefilyan, VP, Network Services</p> <p><b><u>Rush University Medical Center</u></b> Robyn Golden, LCSW, Associate Vice President of Social Work and Community Health</p> <p><b><u>UnitedHealthcare</u></b> Alexander Billioux, MD, VP, Social Determinants of Health Andy McMahon, VP, Policy/Health and Human Services</p> <p><b><u>USAgging</u></b> Marisa Scala-Foley, Director, Aging and Disability Business Institute</p> <p style="text-align: center;"><i>Partnership Liaisons (non-voting Members)</i></p> <p><b><u>National Association of Medicaid Directors</u></b> Lindsey Browning, Director of Medicaid Programming</p> <p><b><u>U.S. Health and Human Services (HHS)</u></b> Kelly Cronin, Deputy Administrator, Center for Innovation and Partnership, Administration for Community Living (ACL) Kristie Kulinski, Team Lead, Office of Network Advancement, Administration for Community Living (ACL) Dora Hughes, Chief Medical Officer, Center for Medicare &amp; Medicaid Innovation Center (CMMI) Ellen-Marie Whelen, Chief Population Health Officer, Center for Medicaid and CHIP Services (CMCS) Samantha Meklir, Senior Policy Advisor, Office of the National Coordinator for Health Information Technology (ONC) Kate Johnson, Social Science Research Analyst at Center for Medicare &amp; Medicaid Innovation (CMMI) Connie Lo, Public Health Analyst, Center for Medicare and Medicaid Services (CMS)</p>
--	---